Takt Time Cycle Time The Lean Thinker

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Lean Transformations for Small and Medium Enterprises - Arnaldo Camuffo 2017-01-06 Lean Transformations for Small and Medium Enterprises: Lessons Learned from Italian Businesses summarizes two decades of research, teaching, and practice on lean thinking. Based on quantitative analysis of 100 cases of Lean transformations and 20 in-depth case studies of successfully transformed SMEs, it explains how to undertake lean transformations that lead to operational and financial performance improvement, and uses the Lean Transformation

Framework --conceptualized by John Shook at the Lean Enterprise Institute—as a practical approach to design and de-risk the transformation process. SMEs' leaders wishing to undertake and sustain a lean transformation must: Make a serious and lasting commitment to transform, avoiding the temptation to change course of action; Choose accurately the value streams that require improvement as defined by strategy deployment; Build capabilities to sustain the transformation; Lead by example by going to gemba and creating a culture of respect for people that goes beyond the visible devices and artifacts of Lean tools.

The Operations Management Complete Toolbox (Collection) - Randal Wilson 2013-08-08 For operations managers, running a smooth and efficient organization is more crucial than ever -- and it's more difficult, too. Fortunately, there's a secret to success: a proven approach and toolset that can help operations managers free up resources, eliminate unnecessary meetings, and get more done faster. The approach is named "The Power of Completion," and the tools have been honed by expert project managers through decades of experience. In The Operations Manager's Toolbox, operations manager and PMP-certified project manager Randal Wilson shows how to apply the Project Management (PM) discipline to completing the crucial "smaller" tasks that can help the organization quickly drive substantial improvements in efficiency and performance. ¿ The Encyclopedia of Operations Management is the perfect "field manual" for every supply chain or operations management practitioner and student. The field's only single-volume reference, it's uniquely convenient and uniquely affordable. With nearly 1,500 well-organized definitions, it can help students quickly map all areas of operations and supply chain management, and prepare for case discussions,

exams, and job interviews. For instructors, it serves as an invaluable desk reference and teaching aid that goes far beyond typical dictionaries. For working managers, it offers a shared language, with insights for improving any process and supporting any training program. ¿ It thoroughly covers: accounting, customer service, distribution, e-business, economics, finance, forecasting, human resources, industrial engineering, industrial relations, inventory management, healthcare management, Lean Sigma/Six Sigma, lean thinking, logistics, maintenance engineering, management information systems, marketing/sales, new product development, operations research, organizational behavior/management, personal time management, production planning and control, purchasing, reliability engineering, quality management, service management, simulation, statistics, strategic management, systems

engineering, supply and supply chain management, theory of constraints, transportation, and warehousing. Multiple figures, graphs, equations, Excel formulas, VBA scripts, and references support both learning and application.
Standard Work for Lean Healthcare - Thomas L. Jackson 2011-07-08
Proven to increase efficiencies in the manufacturing sector, Standard Work has become a key element in reducing process waste, ensuring patient safety, and improving healthcare services. Part of the Lean Tools for Healthcare Series, this reader-friendly book builds on the success of the bestselling, Standard Work for the Shopfloor. Standard Work for Lean Healthcare explains how to apply this powerful Lean tool to increase patient safety and reduce the cost of providing healthcare services. It illustrates how standardization can help you establish best practices for performing daily work and why it should be the cornerstone for all of your continuous

improvement efforts. Presented in an easy-to-assimilate format, the book describes work in terms of cycle time, work in process, takt time, and layout. It also: Defines the key concepts of standard work and explores the essential elements of a continuous improvement culture Provides detailed guidance through the process of creating, maintaining, and improving standards Illustrates the application of standardization and standard work in healthcare with a range of examples Includes access to helpful websites and further reading on standardization, standard work, the 5S System, and Lean healthcare A joint effort between the Rona Consulting Group and Productivity Press, this book presents invaluable insights from pioneers in Lean thinking to help you avoid common mistakes that can lead to unnecessary wastes of time and resources. Each richly illustrated chapter includes a chapter summary, reflection questions, and margin assists that highlight key terms, how-

to steps, and healthcare examples—making this an essential resource for healthcare professionals starting out on their Lean journey.

Implementing Lean - Charles W. Protzman 2018-09-18 Everyone has heard the phrase about doing twice the work in half the time, but instead of focusing only on time, this book focuses on driving increased output with consistently less input. Implementing Lean: Twice the Output with Half the Input! teaches readers not only about Lean and its major concepts, but it drives the leader toward implementing a true Lean system. The authors have used the methodologies in this book everywhere from hospitals to service industries to manufacturing plants in order to impact businesses by providing proven principles, techniques, and approaches that yield substantial improvement to any business, small or large, in any sector. Learn about the benefits of implementing Lean in your company as the authors walk

you through the major components as well as show you how to implement them. This guide is already being used by Lean Practitioners every day on shop floors to educate and refresh how tools are used in real-world applications.

The Lean Turnaround: How Business Leaders Use Lean Principles to Create Value and Transform Their Company - Art Byrne 2012-08-31
THE C-LEVEL GUIDE TO SUCCEEDING WITH LEAN "With 30 years of accumulated experience, Art Byrne is one of the rare few people who can speak with authority about the pitfalls of fi nancial measurement systems, the importance of respect for people, the power of Lean in the marketplace, and the leverage from organizing people around value streams. When he writes 'Go to the Gemba and Run Your Kaizen,' we must take heed." -- MASAAKI IMAI, bestselling author of Kaizen and Gemba Kaizen "In this wonderful and important book, Byrne shows us that Lean management, understood and practiced correctly, consistently delivers spectacular results." -- BOB EMILIANI, author, Better Thinking, Better Results, and Professor, Connecticut State University "A compelling picture of how Lean techniques and attitudes enable CEOs and senior executives to create a culture for transforming a company and putting it on a highperformance path." -- JERRY J. JASINOWSKI, former President of the National Association of Manufacturers "Art Byrne provides real-world examples of how he exhibited the wisdom and courage to do the right thing, improving work practices at all levels of the organization to deliver the right results for all stakeholders. Which comes first, the wisdom or the courage? Read The Lean Turnaround to find out." -- JOHN SHOOK, Chairman and CEO, Lean Enterprise Institute "Lean is the closest thing to magic I have experienced in my 40 years in business. I

recommend Lean and this book to everyone responsible for the performance of a business, particularly those in private equity like me, where leverage magnifies the importance of cash." -- JOHN CHILDS, founder and CEO, of J. W. Childs Associates L.P. "A must-read for any leader interested in understanding the strategic advantages from focusing on activities that add value to the customer experience." -- GARY S. KAPLAN, MD, Chairman and CEO of the Virginia Mason Health System Lean isn't just for manufacturing anymore . . . Few business leaders in the world have applied Lean strategy as successfully as Art Byrne has--and none has the ability to explain how to do it with such succinctness and clarity. Famous for turning around the wire management company Wiremold, where he rethought every aspect of operations from the customer's standpoint--and got everyone else in the company to do likewise--Byrne has successfully implemented Lean strategies in more than 30 companies in 14 different countries. In The Lean Turnaround, this legendary business leader shares everything he has learned during his remarkable career and shows how anyone can achieve similar results. His primary message is this: Lean strategy isn't just for manufacturing. In fact, Byrne is using this very approach in his present position at a private equity firm. Whatever type of company you run, Lean can be used to improve virtually every aspect of operations, from training and leading employees to accounting and payroll issues. The Lean Turnaround explains all the ins and outs of applying Lean strategy to: Eliminate waste in every value-added operation Deliver consistent value to customers Stimulate growth and add jobs Increase wealth for all your stakeholders Build a company culture of continuous improvement (kaizen) Instead of attempting to get customers to conform to your way of doing things--which is, sadly, what most managers are

taught to do--you need to configure your company to be responsive to the customers. This is at the core of Byrne's method--and it always works. Practitioner's Guide to Statistics and Lean Six Sigma for Process Improvements - Mikel J. Harry 2011-09-20 This hands-on book presents a complete understanding of SixSigma and Lean Six Sigma through data analysis and statisticalconcepts In today's business world, Six Sigma, or Lean Six Sigma, is acrucial tool utilized by companies to improve customersatisfaction, increase profitability, and enhance productivity.Practitioner's Guide to Statistics and Lean Six Sigma forProcess Improvements provides a balanced approach toquantitative and qualitative statistics using Six Sigma and LeanSix Sigma methodologies. Emphasizing applications and the implementation of data analysesas they relate to this strategy for business management, this bookintroduces readers to the

concepts and techniques for solvingproblems and improving managerial processes using Six Sigma andLean Six Sigma. Written by knowledgeable professionals working inthe field today, the book offers thorough coverage of thestatistical topics related to effective Six Sigma and Lean SixSigma practices, including: Discrete random variables and continuous random variables Sampling distributions Estimation and hypothesis tests Chi-square tests Analysis of variance Linear and multiple regression Measurement analysis Survey methods and sampling techniques The authors provide numerous opportunities for readers to testtheir understanding of the presented material, as the real datasets, which are incorporated into the treatment of each topic, canbe easily worked with using Microsoft Office Excel, Minitab,MindPro, or Oracle's Crystal Ball software packages. Examples ofsuccessful, complete Six Sigma and Lean Six Sigma projects aresupplied in many

chapters along with extensive exercises that rangein level of complexity. The book is accompanied by an extensive FTPsite that features manuals for working with the discussed softwarepackages along with additional exercises and data sets. Inaddition, numerous screenshots and figures guide readers throughthe functional and visual methods of learning Six Sigma and LeanSix Sigma. Practitioner's Guide to Statistics and Lean Six Sigma forProcess Improvements is an excellent book for courses on SixSigma and statistical quality control at the upper-undergraduateand graduate levels. It is also a valuable reference forprofessionals in the fields of engineering, business, physics,management, and finance.

Advances in Manufacturing Systems - Shailendra Kumar 2021-02-25
This book presents the select proceedings of the International Conference on Recent Advances in Manufacturing (RAM 2020). The volume focuses on latest research trends in manufacturing systems such as CAE, CAD/CAM, robotics and automation, reverse engineering, resource planning and simulation, computer-integrated manufacturing (CIM) systems, product life-cycle management, collaborative engineering, process monitoring control and traceability technologies, supply chain management, environment risk analysis, and manufacturing systems of renewable energy devices. The topics covered also include emerging fields of the fourth industrial revolution such cyber physical systems and cyber security, and wireless sensors and sensor networks for manufacturing. This book will be of interest to researchers and practitioners interested in latest developments in the field of manufacturing systems.

Lean Six Sigma For Dummies - Martin Brenig-Jones 2021-11-02
Become a process improvement star with Lean Six Sigma! Thinking Lean? Not

in terms of weight loss, but operational efficiency? Then you can get into the Lean mindset with Lean Six Sigma For Dummies. A popular process improvement strategy used in many corporations, Lean Six Sigma exemplifies eliminating waste and optimizing flow at an operational level. With the strategies outlined in this book, you'll have your projects, team, and maybe even your organization running at peak efficiency. Written by two experts that have been teaching Lean Six Sigma for over 20 years, Lean Six Sigma For Dummies explains the jargon surrounding this organizational practice, outlines the key principles of both Lean thinking and the Six Sigma process, and breaks it all down into easy-to-follow steps. Use Lean Six Sigma to develop a culture of continuous improvement Complete repetitive tasks through robotic process automation Assess how well your company and employees adapt to Lean Six Sigma Discover tips on how to implement Lean Six Sigma every day Find best practices to sustain ongoing improvements With handy checklists and helpful advice, Lean Six Sigma For Dummies shows you how to implement Lean Six Sigma in any industry, within any size organization. Pick up your copy to successfully lean into the Lean Six Sigma mindset yourself.

Cases on Lean Thinking Applications in Unconventional Systems - Satolo, Eduardo Guilherme 2022-10-14 Lean thinking involves more than just eliminating waste; through its five guiding principles—value, value chain, continuous flow, pull production, and perfection—its successful applications are commonly found in the manufacturing sector. Although its application and benefits to companies is no longer contested, it is rare to find works that consolidate applications of lean thinking in sectors that are unconventional, such as healthcare and government. Cases on Lean Thinking

Applications in Unconventional Systems allows readers to broaden their view on lean thinking applications and visualize insights for research. It presents case studies and applications of lean thinking within several different industries. Covering topics such as emergency care units, standardized work, and national humanization policy, this case book is an essential resource for engineers, hospital administrators, healthcare professionals, IT managers, government officials, students and faculty of higher education, researchers, and academicians.

Quality Management for Organizations Using Lean Six Sigma Techniques - Erick Jones 2014-02-25
The next step in the evolution of the organizational quality field, Lean Six Sigma (LSS) has come of age. However, many challenges to using LSS in lieu of, in conjunction with, or integrated with other quality initiatives remain. An update on the current focus of quality management, Quality Management for Organizations Using Lean Six Sigma Techniques covers the concepts and principles of Lean Six Sigma and its origins in quality, total quality management (TQM), and statistical process control (SPC), and then explores how it can be integrated into manufacturing, logistics, and healthcare operations. The book presents the background on quality and Lean Six Sigma (LSS) techniques and tools, previous history of LSS in manufacturing, and current applications of LSS in operations such as logistics and healthcare. It provides a decision model for choosing whether to use LSS or other quality initiatives, which projects should be selected and prioritized, and what to do with non-LSS projects. The author also details an integration model for integrating and developing integrated LSS and other quality initiatives, and common mathematical techniques that you can use for performing LSS statistical calculations. He describes

methods to attain the different Six Sigma certifications, and closes with discussion of future directions of Lean Six Sigma and quality. Case studies illustrate the integration of LSS principles into other quality initiatives, highlighting best practices as well as successful and failed integrations. This guide gives you a balanced description of the good, bad, and ugly in integrating LSS into modern operations, giving you the understanding necessary to immediately apply the concepts to your quality processes.

Taking Improvement from the Assembly Line to Healthcare - Ronald G. Bercaw 2021-07-22 Quality healthcare is a cornerstone of any healthy society. In the U.S., we have access to sophisticated medical technology, world renowned physicians, highly trained nurses and hospital personnel, advanced pharmaceuticals, and innovations in diagnosis and treatment. But for all of our sophistication, serious problems afflict healthcare systems across the U.S. today – problems that cause severe hardship for families in communities large and small. Considering its impact on society, healthcare is arguably our most important industry. Good health is a key aspect of a productive and fulfilling life no matter what a person's age, cultural background, social status or career. To live well and provide for ourselves and others, we all depend on a strong healthcare system that can help us prevent illness and access effective treatment when we need it. Needless to say, building and maintaining that robust healthcare system is no easy task. According to a report by the Institute of Medicine, up to 98,000 deaths per year occur in U.S. hospitals as a result of adverse events. In other words, errors in hospitals cause more annual deaths than acceptable and are totally preventable. With the healthcare system in such critical condition, Lean is the best possible treatment as it moves to eliminate waste and improve processes. The revised

edition of Taking Improvement from the Assembly Line to Healthcare supplies step-by-step guidance on how to implement Lean methods to achieve world-class improvement with the healthcare industry. The updated edition of this Shingo award winner book provides specific examples of Lean implementation in emergency medicine, diagnostic imaging, orthopedic clinics, general internal medicine, administration, and community care. Highlighting quality, safety, and financial evidence as to why immediate change is both possible and essential, the book provides a firm foundation in Lean improvement and the tools used to deliver sustainable solutions. This revised edition presents new and updated client interviews and how the process has changed or been enhanced, what worked and what didn't work. New case studies from U.S. and Canada provide readers with the real-world understanding needed to embark and sustain a successful improvement journey.

Value Stream Management for the Lean Office - Don Tapping 2018-02-19
Bring Lean Improvements to the Administrative Areas of Your Organization! Extending their eight-step process to the realization of a lean office, Tapping and Shuker use a customer service case studyto illustrate the effectiveness of the value stream storyboard.This popular volume provides organizations with a proven system for implementing lean pri

Managing to Learn - John Shook 2008
"The process by which a company identifies, frames, acts and reviews progress on problems, projects and proposals can be found in the structure of the A3 process ... follow the story of a manager ... and his report ... which will reveal how the A3 can be used as a management process to create a standard method for innovating, planning, problem-solving, and building structures for a broader and deeper form

of thinking - a practical and repeatable approach to organizational learning"-- Publisher's description.

Lean Math: Figuring to Improve - Mark R. Hamel 2017-01-25
Lean transformations are decidedly more challenging when the math is inconsistent with lean principles, misapplied, or just plain wrong. Math should never get in the way of a lean transformation, but instead should facilitate it. Lean Math is the indispensable reference for this very purpose. A single, comprehensive source, the book presents standard and specialized approaches to tackling the math required of lean and six sigma practitioners across all industries—seasoned and newly minted practitioners alike. Lean Math features more than 160 thoughtfully organized entries. Ten chapters cover system-oriented math, time, the "-ilities" (availability, repeatability, stability, etc.), work, inventory, performance metrics, basic math and hypothesis testing, measurement, experimentation, and more. Two appendices cover standard work for analyzing data and understanding and dealing with variation. Practitioners will quickly locate the precise entry(ies) that is relevant to the problem or continuous improvement opportunity at hand. Each entry not only provides background on the related lean principles, formulas, examples, figures, and tables, but also tips, cautions, cross-references to other associated entries, and the occasional "Gemba Tale" that shares real-world experiences. The book consistently encourages the practitioner to engage in math-assisted plan-do-check-act (PDCA) cycles, employing approaches that include simulation and "trystorming." Lean Math truly transcends the "numbers" by reinforcing and refreshing lean thinking for the very purpose of Figuring to Improve. REVIEWER COMMENTS "Hamel and O'Connor provide both the novice and experienced lean

practitioner a comprehensive, common-sense reference for lean math. For example, I know that our Lean Support Office team would have gladly used dozens of Lean Math entries during a recent lean management system pilot. The concepts, context, and examples would have certainly helped our execution and provided greater clarity during our training activities. Lean Math is a must have book for Lean Support Office people!" —Dave Pienta, Director, Lean Support Office, Moog, Inc. Aircraft Group "A practical math book may sound like an oxymoron, but Lean Math is both pragmatic and accessible. Hamel and O'Connor do an excellent job keeping the math as simple as possible, while bringing lean principles to the forefront of the discussion. The use of insurance and healthcare industry examples especially helps simplify the translation for lean practitioners in non-manufacturing industries. Readers will be able to use the numerous tables and figures to clearly illustrate and teach lean concepts to others. Lean Math is a reference book that every lean practitioner or Black Belt should have in their library!" —Peter Barnett, MBB, Liberty Management System Architect, Liberty Mutual Insurance "Lean Math is a comprehensive reference book within which the lean practitioner can quickly find straightforward examples illustrating how to perform almost any lean calculation. Equally useful, it imparts the importance of the relevant lean principal(s). While coaching some recent transformation efforts, I put Lean Math to the test by asking several novice practitioners to reference it during their work. They were promptly rewarded with deeper insight and effectiveness—a reflection of this book's utility and value to the lean practitioner." —Greg Lane, international lean transformation coach, speaker, and author of three books including, "Made-to-Order Lean: Excelling in a High-Mix, Low-Volume Environment" "While the technical, social,

and management sciences behind lean must be learned by doing, their conceptual bases are absolutely validated by the math. This validation is particularly crucial to overcoming common blind spots ingrained by traditional practice. Hamel and O'Connor's text is a comprehensive and readable resource for lean implementers at all levels who are seeking a deeper understanding of lean tools and systems. Clear diagrams and real-world examples create a bridge for readers between theory and practice—theory proven by practice. If math is the language of science, then Lean Math is indeed the language of lean science." —Bruce Hamilton, President, Greater Boston Manufacturing Partnership, Director Emeritus for the Shingo Institute "Mark and Michael have done a tremendous service for the lean community by tackling this daunting subject. There are so many ways to quantify value, display improvement, and define complex problems that choosing the right methods and measures becomes an obstacle to progress. Lean Math helps remove that obstacle. Almost daily, operations leaders in every industry need the practical math and lean guidance in these pages. Now, finally, we have it in one place. Thank you." —Zane Ferry, Executive Director, National Operations, QMS Continuous Improvement, Quest Diagnostics "Too many lean books dwell on principles, but offer little to address critical how-to questions, such as, 'How do I use these concepts to solve my specific problem?' With plain English explanations, simple illustrations, and examples across industries, Lean Math bridges a long-standing gap. Hamel and O'Connor's Lean Math is sure to become a must-have reference for every lean practitioner working to improve performance in any modern workplace." —Jeff Fuchs, Executive Director, Maryland World Class Consortia, Past Chairman, Lean

Certification Oversight Committee "Lean Math fills a huge gap in the continuous improvement library, helping practitioners to translate data, activities, and ideas into meaningful information for effective experimentation and intelligent decisions. This reference comes at a critical time for the healthcare industry as we struggle to improve quality, while controlling costs. Though we don't make widgets, our people, processes, and patients will benefit from the tools provided in this reference. The numerous examples, as well as the Gemba Tales scattered throughout the book, bring life to the principles and formulas. Lean Math is impressive in both scope and presentation of content." —Tim Pettry, Senior Process Improvement Specialist, Cleveland Clinic "Lean Math is a great book for those times when only the correct answer will do. The math, along with the Gemba Tales, are helpful for those in the midst of the technical aspects of a transformation, as well as those of us who once knew much of this but haven't used it in a while." —Beau Keyte, organization transformation and performance improvement coach, author of two Shingo-Award winning books: "The Complete Lean Enterprise" and "Perfecting Patient Journeys" "Math and numbers aren't exclusively the domain of six sigma! Toyota leaders describe lean as an organizational culture, a managerial approach, and a philosophy. They also maintain that the last piece of lean is technical methods, which includes the math we need for properly sizing inventory levels, validating hypotheses, gauging improvement, and more. Lean Math is a useful book that compiles important mathematical and quantitative methods that complement the people side of lean. Hamel and O'Connor are extremely qualified to deftly explain these methods. Lest you think it's a dry math text, there are Gemba Tales and examples from multiple industries, including

healthcare, which illustrate these approaches in very relatable ways." —Mark Graban, Shingo-Award winning author, speaker, consultant, and blogger "When you begin a lean journey, it's like starting an exercise regimen—the most important thing is to start. But as you mature, and as you achieve higher levels of excellence, rigor becomes increasingly important. Lean Math provides easy, elegant access to the necessary rigor required for effective measurement and analysis and does so in practical terms with excellent examples." —Misael Cabrera, PE, Director, Arizona Department Environmental Quality

Fundamentals of Flow Manufacturing - Gerard Leone 2002

Learning to See - Mike Rother 2003
Value-stream maps are the blueprints for lean transformations and Learning to See is an easy-to-read, step-by-step instruction manual that teaches this valuable tool to anyone, regardless of his or her background. This groundbreaking workbook, which has introduced the value-stream mapping tool to thousands of people around the world, breaks down the important concepts of value-stream mapping into an easily grasped format. The workbook, a Shingo Research Prize recipient in 1999, is filled with actual maps, as well as engaging diagrams and illustrations. The value-stream map is a paper-and-pencil representation of every process in the material and information flow, along with key data. It differs significantly from tools such as process mapping or layout diagrams because it includes information flow as well as material flow. Value-stream mapping is an overarching tool that gives managers and executives a picture of the entire production process, both value and non value-creating activities. Rather than taking a haphazard approach to lean implementation, value-stream mapping establishes a direction

for the company. To encourage you to become actively involved in the learning process, Learning to See contains a case study based on a fictional company, Acme Stamping. You begin by mapping the current state of the value stream, looking for all the sources of waste. After identifying the waste, you draw a map of a leaner future state and a value-stream plan to guide implementation and review progress regularly. Written by two experts with practical experience, Mike Rother and John Shook, the workbook makes complicated concepts simple. It teaches you the reasons for introducing a mapping program and how it fits into a lean conversion. With this easy-to-use product, a company gets the tool it needs to understand and use value-stream mapping so it can eliminate waste in production processes. Start your lean transformation or accelerate your existing effort with value-stream mapping. [Source : 4e de couv.].

Value Stream Management -

Don Tapping 2002-05-06 The Value Stream Management System simplifies the planning process for lean implementation, ensuring quick deployment and greater success. It links the metrics and reporting required by management with the lean tools needed on the manufacturing floor. The central feature of this illustrative and engaging book is the value stream management storyboard, a tool representing an eight-step process for lean implementation. The storyboard brings together people, tools, metrics, and reporting into one visual document. The authors stress the importance of reaching beyond single-point kaizens to ensure a sustainable lean implementation process. Many people use the value stream map as an individual tool, but not within the context of a proven overall system. Value Stream Management: Eight Steps to Planning, Mapping, and Sustaining Lean Improvements shows you how

to use mapping as part of a complete system for lean implementation. The final outcome of Value Stream Management is the creation of a complete, visual plan for lean transformation - and the mastery of the skills required to implement that plan. Instead of just using Toyota Production System Tools, the authors encourage you to create your own lean production system. Value Stream Management will help you to complete your process and sustain it! BONUS CD! Along with this book you receive a CD containing a lean assessment tool, a storyboard template, useful charts, a team charter, forms, reports, and worksheets. DVD Package (see Catalog No. PP7338) A training aid to implement those principles taught in the book, a training video is available that teaches managers how to train lean teams. It starts with an overview of value stream management and the basics of lean. Subsequent lessons teach how to map current and future states; how to create action plans for implementation and follow-through; and how to develop a storyboard that communicates the entire process. Finally, a computer-generated "virtual factory" shows how the system comes together and how lean actually works. Viewers will see value stream management in action at four major companies. The package includes a facilitator's guide that provides information on how to use the package and an overview of each training module,and a participant guide,

Reducing Process Costs with Lean, Six Sigma, and Value Engineering Techniques - Kim H. Pries 2012-12-13 A company with effective cost reduction activities in place will be better positioned to adapt to shifting economic conditions. In fact, it can make the difference between organizations that thrive and those that simply survive during times of economic uncertainty. Reducing Process Costs with Lean, Six Sigma, and Value Engineering Techniques covers

Improving Production with

Lean Thinking - Javier Santos 2015-03-24
Unique coverage of manufacturing management techniques--completewith cases and real-world examples. Improving Production with Lean Thinking picks up where otherreferences on production processes leave off. It is increasinglyimportant to integrate and systematize lean thinking throughoutproduction/manufacturing and the supply chain because the market isbecoming more competitive, products are becoming more complex, andproduct life is getting shorter and shorter. With a practicalfocus, this book encompasses the science and analytical backgroundfor improving manufacturing, control, and design. It coversspecific methodologies and tools for: * Material flow and facilities layout, including a six step layoutdesign process * The design of cellular layouts * Analyzing and improving equipment efficiency, includingPoka-Yoke, motion study, maintenance, SMED, and more * Environmental improvements, including 5S implementation With real-life case studies of successful European and Americanapproaches to lean manufacturing, this reference is ideal forengineers, managers, and researchers in manufacturing andproduction facilities as well as students. It bridges the gapbetween production/manufacturing and supply chain techniques andprovides a detailed roadmap to improved factory performance.

Agile Game Development with Scrum (Adobe Reader) - Clinton Keith 2010-05-23 Deliver Better Games Faster, On Budget—And Make Game Development Fun Again! Game development is in crisis—facing bloated budgets, impossible schedules, unmanageable complexity, and death march overtime. It's no wonder so many development studios are struggling to survive. Fortunately, there is a solution. Scrum and Agile methods are already revolutionizing development outside the game

industry. Now, long-time game developer Clinton Keith shows exactly how to successfully apply these methods to the unique challenges of game development. Keith has spent more than fifteen years developing games, seven of them with Scrum and agile methods. Drawing on this unparalleled expertise, he shows how teams can use Scrum to deliver games more efficiently, rapidly, and cost-effectively; craft games that offer more entertainment value; and make life more fulfilling for development teams at the same time. You'll learn to form successful agile teams that incorporate programmers, producers, artists, testers, and designers—and promote effective collaboration within and beyond those teams, throughout the entire process. From long-range planning to progress tracking and continuous integration, Keith offers dozens of tips, tricks, and solutions—all based firmly in reality and hard-won experience. Coverage includes Understanding Scrum's goals, roles, and practices in the context of game development Communicating and planning your game's vision, features, and progress Using iterative techniques to put your game into a playable state every two to four weeks— even daily Helping all team participants succeed in their roles Restoring stability and predictability to the development process Managing ambiguous requirements in a fluid marketplace Scaling Scrum to large, geographically distributed development teams Getting started: overcoming inertia and integrating Scrum into your studio's current processes Increasingly, game developers and managers are recognizing that things can't go on the way they have in the past. Game development organizations need a far better way to work. Agile Game Development with Scrum gives them that—and brings the profitability, creativity, and fun back to game development. **Managing the Global Supply Chain (Collection)** - Chad W.

Autry 2013-03-02
A brand new collection of insights and actionable techniques for world-class supply chain management... 2 authoritative books, now in a convenient e-format, at a great price! 2 authoritative eBooks deliver comprehensive resources for managing state-of-the-art supply chains in challenging global environments Master the latest techniques for overcoming your most difficult operations and supply chain management challenges! This unique 2 eBook package will help you address issues ranging from Lean/Six Sigma to transportation and warehousing, and anticipate emerging global issues – so you can transform them from risks into competitive advantages. The Encyclopedia of Operations Management is the perfect single-volume "field manual" for every supply chain or operations management practitioner and student. Nearly 1,500 well-organized, up-to-date definitions cover: accounting, customer service, distribution, e-business, economics, finance, forecasting, HR, industrial engineering, industrial relations, inventory management, healthcare management, Lean, logistics, maintenance engineering, management IS, marketing/sales, product development, operations research, organizational behavior/management, time management, production planning/control, purchasing, reliability, quality, service management, simulation, statistics, strategic management, systems engineering, supply chain management, theory of constraints, transportation, warehousing, and more. Next, in Global Macrotrends and Their Impact on Supply Chain Management, Chad W. Autry, Thomas J. Goldsby, John E. Bell prepare you to manage supply and demand in a world marked by demographic and economic shifts that will turn markets upside down. They offer a complete decision framework and practical tools, insights,

and guidance for systematically mitigating new risks and building long-term competitive advantage. This book focuses squarely on emerging societal, technological, geopolitical, and environmental macro trends, helping you assess the impacts of population growth, migration, urbanization; socioeconomic change, global connectivity, environmental issues, geopolitics, growing scarcity, transportation congestion, aging infrastructure, and emerging supply-demand imbalances. It also provides comprehensive mitigation strategies based on logistics, resource recovery, resource protection, and demand/supply shaping. This collection will be an indispensable resource for all supply chain, logistics, sourcing, and operations management executives, managers, and professionals; and for all operations/supply chain research professionals, instructors, and graduate students. From world-renowned supply chain management experts Arthur V.

Hill, Chad W. Autry, Thomas J. Goldsby, and John E. Bell
Lean Enterprise Systems - Steve Bell 2005-10-27 Learn how Lean IT can help companies deliver better customerservice and value Lean Enterprise Systems effectively demonstrates how the techniquesderived from Lean Manufacturing, combined with the thoughtfulapplication of information technology, can help all enterprisesimprove business performance and add significant value for theircustomers. The author also demonstrates how the basic concepts ofLean Manufacturing can be applied to create agile and responsiveLean IT. The book is divided into three parts that collectively explore howpeople, processes, and technology combine forces to facilitatecontinuous improvement: * Part One: Building Blocks of the Lean Enterprise sets forth theessentials of Lean. Readers discover where, when, and how Lean ITadds substantial value to the Lean Enterprise through

integratedprocesses of planning, scheduling, execution, control, and decisionmaking across the full spectrum of operations. * Part Two: Building Blocks of Information Systems explores theprimary components of an enterprise information system and howthese components may be integrated to improve the flow ofinformation supporting value streams. Readers learn how informationsystems help organize and deliver knowledge when and where it'sneeded. * Part Three: Managing Change with IT demonstrates how the skillfulcombination of process and information technology improvementsempowers people to continuously improve the Lean Enterprise.Readers develop the skills to exploit emerging informationtechnology tools and change management methods, crafting a Lean ITframework-reducing waste, complexity, and lead time-while addingmeasurable value. Executives, managers, and improvement teams across a broad range ofindustries, as well as IT professionals, can apply the techniquesdescribed in this publication to improve performance, add value,and create competitive advantage. The book's clear style andpractical focus also makes it an excellent textbook for upper-levelundergraduate and graduate courses in business, operationsmanagement, and business information systems. *Process Redesign for Health Care Using Lean Thinking* - David I. Ben-Tovim 2017-03-16 Process Redesign for Health Care Using Lean Thinking is a response to a simple, but hard to answer, question and is the result of the experiences of a working doctor who was also the chief safety and quality officer of an Australian teaching hospital. At this hospital, he observed that the Emergency Department was staff by talented, well-trained, and respected doctors and nurses. The facilities were modern, and the work load unexceptional, but the department was close to melt down. Bad things were

happening to patients, everyone was blaming each other, lots of things had been tried but nothing was getting better and no one could explain why. The problem was not a lack of technical knowledge or expertise, the problem was that no one stood back and said, "what's the best way to move 200 or 300 patients a day through the complicated and varying, sequence of steps needed to sort out the many different problems that bring patients to our department?" These challenges are faced by hospitals and health services all over the world. There are difficulties with patient flow, congestion, queues, inefficient utilization of resources, problems engaging clinical staff in improvement programs, adverse incidents, and budget constraints. Lean thinking and value stream analysis gives hospitals and health services struggling with these issues the insights they need to help themselves. This book provides a method that systematically turns those insights into working programs of service and system redesign. The book is divided into two sections. The first section gives the background to the approach, and systematically works through the Process Redesign methodology, step-by-step. The second section is a series of case studies that show the methodology in action, what worked and what didn't work. The goal of any process redesign is simple: the right care, for the right person, at the right time, in the right place, and right the first time. This book helps the people who work in hospitals and health services realize these goals by working together.

Lean Lexicon - John Shook 2014-01-21

With 14 new definitions touching on management, healthcare, startups, manufacturing, and service, the 5th edition of the Lean Lexicon, is the most comprehensive edition yet of the handy and practical glossary for lean thinkers. The latest Lexicon, updated in 2014, contains 60+ graphics and 207 terms from A3 Report

to Yokoten. The Lexicon covers such key lean terms as andon, jidoka, kaizen, lean consumption, lean logistics, pull, plan-for- every-part, standardized work, takt time, value-stream mapping, and many more. The new terms are: • Basic Stability • Coaching • Gemba Walk • Huddle • Kamishibai Board • Kata • Leader Standard Work • Lean Management • Lean Management Accounting • Lean Startup • Problem Solving • Service Level Agreement • Training Within Industry (TWI) • Value-stream Improvement Unlike most other business glossaries in print or online, the Lexicon, introduced in January 2003, is focused exclusively on lean thinking and practice. Like the past four, the fifth edition of the Lean Lexicon incorporates terms and improvement ideas from our customers. We continue to welcome suggestions from the growing lean community in its traditional industries and beyond.

Supply Chain Design

(Collection) - Marc J. Schniederjans 2013-03-02 A brand new collection of world-class supply chain design solutions… 3 authoritative books, now in a convenient e-format, at a great price! 3 authoritative eBooks deliver state-of-the-art guidance for designing and optimizing highly competitive global supply chains! This unique 3 eBook package will help you design state-of-the-art supply chains that deliver rapid, quantifiable, and sustainable competitive advantage. The Encyclopedia of Operations Management is the perfect single-volume "field manual" for every supply chain or operations management practitioner and student. Nearly 1,500 well-organized, up-to-date definitions cover every facet of supply chain design, planning, management, and optimization. Next, in Reinventing the Supply Chain Life Cycle, Marc J. Schniederjans and Stephen B. LeGrand show how to optimize supply chains throughout their entire lifecycle: creation,

growth, maturity, and decline! Reflecting up-to-the-minute "in-the-trenches" experience and pioneering research, this book illuminates the complex transformational processes associated with managing complex supply chains that incorporate multiple products and services within ever-changing networks. They walk you through: starting, creating, and building new supply chains; realigning them for growth; adjusting to dynamic change, readjusting networks, building flexibility, and managing new risks. Next, they offer practical, realistic guidance for realigning "mature" supply chains, innovating, controlling costs; and smoothly managing declining demand. Throughout, they offer invaluable insights, tools, and examples for negotiation, performance measurement, anticipating change, improving agility, meeting commitments to social responsibility and the law; and more. Finally, in Supply Chain Network Design, four leading IBM and Northwestern University experts show how to use strategic supply chain network design to achieve dramatic new savings. They integrate rigorous principles and practical applications to help you select the right number, location, territory, and size of warehouses, plants, and production lines; and optimize the flow of all products through even the most complex global supply chain. You'll find better ways to decide what (and where) to manufacture internally; and which products to outsource (and to whom). You'll get help managing cost vs. service-level tradeoffs; using analytics to improve decision-making; and re-optimizing regularly for even more savings. Whatever your role in supply chain design, this collection will help you systematically optimize performance, customer value, and profitability. From world-renowned supply chain experts Arthur V. Hill, Marc J. Schniederjans, Stephen B. LeGrand, Michael Watson, Sara Lewis, Peter Cacioppi, and Jay Jayaraman

The Routledge Companion to Cost Management - Falconer Mitchell 2013-08-22 Over the last two decades, cost management has been an area of dynamic change and development. This is evident in the extensive inventory of new, high-profile techniques that have emerged. With cost management now firmly established as a distinct sub-discipline within management accounting, The Routledge Companion to Cost Management is a timely reference volume covering both practical developments and research in this area. Topics covered include: Cost control issues Cost analysis and decision making Cost management systems Environmental cost management With chapters from an international team of contributors, this prestigious companion will prove an indispensible addition to any library with aspirations of keeping up-to-date with the world of accounting.

Advances in Production Management Systems:

Innovative Production Management Towards Sustainable Growth - Shigeki Umeda 2015-08-17 The two volumes IFIP AICT 459 and 460 constitute the refereed proceedings of the International IFIP WG 5.7 Conference on Advances in Production Management Systems, APMS 2015, held in Tokyo, Japan, in September 2015. The 163 revised full papers were carefully reviewed and selected from 185 submissions. They are organized in the following topical sections: collaborative networks; globalization and production management; knowledge based production management; project management, engineering management, and quality management; sustainability and production management; co-creating sustainable business processes and ecosystems; open cloud computing architecture for smart manufacturing and cyber physical production systems; the practitioner's view on "innovative production

management towards sustainable growth"; the role of additive manufacturing in value chain reconfiguration and sustainability; operations management in engineer-to-order manufacturing; lean production; sustainable system design for green products; cloud-based manufacturing; ontology-aided production - towards open and knowledge-driven planning and control; product-service lifecycle management: knowledge-driven innovation and social implications; and service engineering.

The Encyclopedia of Operations Management - Arthur V. Hill 2012
This is the perfect "field manual" for every supply chain or operations management practitioner and student. The field's only single-volume reference, it's uniquely convenient and uniquely affordable. With nearly 1,500 well-organized definitions, it can help students quickly map all areas of operations and supply chain management, and prepare for case discussions, exams, and job interviews. For instructors, it serves as an invaluable desk reference and teaching aid that goes far beyond typical dictionaries. For working managers, it offers a shared language, with insights for improving any process and supporting any training program. It thoroughly covers: accounting, customer service, distribution, e-business, economics, finance, forecasting, human resources, industrial engineering, industrial relations, inventory management, healthcare management, Lean Sigma/Six Sigma, lean thinking, logistics, maintenance engineering, management information systems, marketing/sales, new product development, operations research, organizational behavior/management, personal time management, production planning and control, purchasing, reliability engineering, quality management, service management, simulation, statistics, strategic management, systems

engineering, supply and supply chain management, theory of constraints, transportation, and warehousing. Multiple figures, graphs, equations, Excel formulas, VBA scripts, and references support both learning and application. "...this work should be useful as a desk reference for operations management faculty and practitioners, and it would be highly valuable for undergraduates learning the basic concepts and terminology of the field." Reprinted with permission from CHOICE http://www.cro2.org, copyright by the American Library Association.

Takt Time - Mohammed Hamed Ahmed Soliman 2020-10-16 One of lean manufacturing's most important calculations is takt time, or the rate of customer demand for a group or family of products produced by one process. This book provide quick guide for Takt Time calculation, machine Cycle Time and One-Piece Flow Cell.

Lean Thinking for Emerging Healthcare Leaders - Arnout Orelio 2020-09-09 Lean Thinking for Emerging Healthcare Leaders: How to Develop Yourself and Implement Process Improvements aims to solve the issues in modern day healthcare by handing over the reins of the improvement process to healthcare professionals. Putting those who are doing the work and are closest to the actual situation in the lead.The purpose of this book is to help you understand how to develop yourself and your leadership in such a way that will best benefit your team and your patients. This includes change management practices that will help to build commitment with your team members, colleagues, management, patients, and other stakeholders. This book educates you, as a leading medical professional, in the principles and values of Lean leadership and management. It will teach you how to improve healthcare from the inside, making it safer, better, faster, more accessible, and more

affordable. With this book we want to inspire, motivate, and stimulate you to lead continuous improvement—while being respectful to people—on your way to ideal care for every patient. The primary target audience for the book are medical professionals who have (recently) acquired leadership, management, or business responsibilities. The book will also be of high value to those who obtained temporary leadership positions, like project leaders, problem solvers, change managers, and innovators. Because most of the teachings in the book are meta skills and ways of thinking, the book is easily relatable and transferable to other disciplines and even sectors.

The Lean Manager - Freddy Ballé 2011-09-15
In this groundbreaking sequel to The Gold Mine, authors Michael and Freddy Ballé present a compelling story that teaches readers the most important lean lesson of all: how to transform themselves and their workers through the discipline of learning the lean system. The Lean Manager: A Novel of Lean Transformation reveals how individuals can go beyond the short-term gains from tools, and realize a deeper, sustainable path of improvement. Full of human moments that capture the excitement and drama of lean implementation, as well as clear explanations of how tools and systems go hand-in-hand, this book will teach and inspire every person working to make lean a reality in their organization today. This book will help you learn both the how of doing lean, as well as the why behind the tools, enabling you to become lean. Lean is the most important business model for competitive success today. Yet companies still struggle to sustain enduring and deep-rooted business success from their lean implementation efforts. The most important problem for these companies is becoming lean: how can they advance beyond realizing isolated gains from deploying

lean tools, to fundamentally changing how they operate, think, and learn? In other words, how can companies learn to go beyond lean turnaround to achieve lean transformation? The Lean Manager: A Novel of Lean Transformation, by lean experts Michael and Freddy Ballé, addresses this critical problem. As we move from what Jim Womack, author, lean management authority, and LEI founder, calls "the era of lean tools to the era of lean management," The Lean Manager gives companies a definitive guide for sustaining their ability to learn and improve operations and financial performance, while continually developing people. "The only way to become and stay lean is to produce lean managers," says Womack. "Every isolated effort will recede—or fail—unless companies learn to use the lean process as a way of developing individual problem-solvers with the ownership, initiative, and know-how to solve problems, learn, and ultimately coach

new individuals in this discipline. That's why this book matters so much." The Lean Manager, the sequel to the Ballé's international bestselling business novel The Gold Mine, tells the compelling story of plant manager Andrew Ward as he goes through the challenging but rewarding journey to becoming a lean manager. Under the guidance of Phil Jenkinson (whose own lean journey was at the core of The Gold Mine), Ward learns to use a deep understanding of lean tools, as well as a technical know-how of his plant's operations, to foster a lean attitude that sustains continuous improvement. Where The Gold Mine shows you how to introduce a complete lean system, The Lean Manager demonstrates how to sustain it. Ward moves beyond fluency with tools to changing his behavior as a manager and leader. He shifts from giving orders and answers to asking the right questions so people identify and address problems. He learns how to use tools to unleash the creativity

and motivation of people, so they learn how to solve problems as well as coach and teach others to solve problems. Ward learns how to create lean managers. "I am excited and have hopes that this book will enlighten readers about what it really means to live a business transformation that puts customers first and does this through developing people," said Jeffrey Liker, author of The Toyota Way and professor of Industrial and Operations Engineering at the University of Michigan. "People who do the work have to improve the work. There are tools, but they are not tools for 'improving the process.' They are tools for making problems visible and for helping people think about how to solve those problems." On Time, In Full - Timothy McLean 2017-04-21 "On Time-In Full" is an important work. Tim McLean provides an easy to follow practical approach to building a highly performing supply chain" -Drew Locher, Shingo Prize Winning Author and Lean Thinker The most fundamental requirement for a manufacturing or distribution business is to deliver to customers what they want, in the quantity they want, when they want it. It doesn't matter how good your product is, how much the customer likes your salesperson, how slick your marketing campaign is: If your customers can't get what they want when they want it, they will get it elsewhere, and your business will be in serious trouble. On Time in Full: Achieving Perfect Delivery with Lean Thinking in Purchasing, Supply Chain and Production Planning is a step-by-step practical guide to designing a Lean Supply Chain that will deliver what your customers need, when they need it, every time. Timothy McLean shares his three decades of Lean supply chain experience -- In simple straightforward language, he explores the reasons why supply chains fail to deliver and what you can do about it. On Time In Full includes practical guidance for tackling the big issues affecting supply chains

including: How to understand your extended supply chain with a value stream map The role of forecasting in your supply chain and how to get a meaningful forecast Calculating the right level of inventory for your business Scheduling daily production to meet demand Managing suppliers and your supply chain at home and internationally Selecting and making the best use out of an ERP system Designing an efficient distribution network The book is full of practical case studies and examples as well as references for further study. On Time, In Full is the complete guide to setting up a supply chain that works. *Stepping Up To Iso 9004* - Russell Westcott 2003-07-15 Congratulations. Your organization is registered to ISO 9001. Guess what? You've just taken the first step in your continual improvement journey. The next step is to step up to world-class status. More than 500,000 organizations around the world have registered their quality management systems to one of the ISO 9000 series standards. How will yours be different? ISO 9004:2000 is an excellent guide to moving beyond the bare basics outlined in ISO 9001:2000.

Building Sustainability Into Your Organization (Collection) - Peter A. Soyka 2012-08-01 A brand new collection of state-of-the-art techniques for building more sustainable, higher-performing organizations… now in a convenient e-format, at a great price! Three 100% practical primers help you drive competitive advantage by optimizing sustainability and operational performance To compete in today's extraordinarily competitive global environment, organizations need to achieve new levels of sustainability and operational performance. This brand-new package brings together three practical, state-of-the-art primers for doing just that. Robert Palevich's The Lean Sustainable Supply Chain offers start-to-finish guidance

for redesigning company infrastructure and technologies to achieve the powerful benefits that come with integrating "lean" and "green." and benefits. Palevich introduces core concepts of lean green supply chain management, illuminating them with a comprehensive case study showing how to manage change, innovation, talent, execution, inventory, warehousing, and transportation. He demonstrates how to integrate supply chain sustainability into business scorecards; use 3PLs more effectively; drive more value from information, and systematically address every relevant technical issue. Next, in Creating a Sustainable Organization, Peter A. Soyka presents today's most complete and actionable guide to improving business performance through sustainable practices. Soyka bridges the disparate worlds of the EHS/sustainability professional and the investor/analyst, outlining today's best evidence about linkages between sustainability and value, discussing key stakeholder relationships, and introducing new practices for managing and measuring sustainability throughout the business. Finally, Arthur V. Hill's The Encyclopedia of Operations Management is today's most convenient and useful supply chain/operations management "field manual." Bringing together nearly 1,500 well-organized definitions, it helps you quickly map all areas of these fields, from accounting and distribution through quality management, strategy, transportation, and warehousing. Throughout, Hill offers a shared language and realistic insights for improving any process and supporting any training program. From world-renowned supply chain and operations experts Robert Palevich, Peter A. Soyka, and Arthur V. Hill

Scaling Scrum Across Modern Enterprises - Cecil Rupp 2020-08-31
Establish business agility in your organization by applying industry-proven scaling

strategies from popular Scrum frameworks such as Scrum of Scrums (SoS), Scrum@Scale, Nexus, Large-Scale Scrum (LeSS), Disciplined Agile, and SAFe Key FeaturesLearn how to be Agile at scale by implementing best practicesUnderstand how Lean-Agile practices are incorporated in Disciplined Agile and the Scaled Agile Framework (SAFe)Customize Scrum and Lean-Agile practices to support portfolio and large product development needsBook Description Scaled Scrum and Lean-Agile practices provide essential strategies to address large and complex product development challenges not addressed in traditional Scrum. This Scrum/Lean-Agile handbook provides a comprehensive review and analysis of industry-proven scaling strategies that enable business agility on an enterprise scale. Free of marketing hype or vendor bias, this book helps you decide which practices best fit your situation. You'll start with an introduction to Scrum as a

lightweight software development framework and then explore common approaches to scaling it for more complex development scenarios. The book will then guide you through systems theory, lean development, and the application of holistic thinking to more complex software and system development activities. Throughout, you'll learn how to support multiple teams working in collaboration to develop large and complex products and explore how to manage cross-team integration, dependency, and synchronization issues. Later, you'll learn how to improve enterprise operational efficiency across value creation and value delivery activities, before discovering how to align product portfolio investments with corporate strategies. By the end of this Scrum book, you and your product teams will be able to get the most value out of Agile at scale, even in complex cyber-physical system development environments. What you will learnUnderstand

the limitations of traditional Scrum practicesExplore the roles and responsibilities in a scaled Scrum and Lean-Agile development environmentTailor your Scrum approach to support portfolio and large product development needsApply systems thinking to evaluate the impacts of changes in the interdependent parts of a larger development and delivery systemScale Scrum practices at both the program and portfolio levels of managementUnderstand how DevOps, test automation, and CI/CD capabilities help in scaling Scrum practicesWho this book is for Executives, product owners, Scrum masters, development team members, and other stakeholders who need to learn how to scale Agile to support large, complex projects and large enterprise portfolios and programs will find this book useful. A basic understanding of the values and principles of Agile and the Scrum-based framework for Agile development practices is required before you get started with this Agile Scrum book.

Lean Thinking - James P. Womack 2013-09-26 Lean Thinking was launched in the fall of 1996, just in time for the recession of 1997. It told the story of how American, European, and Japanese firms applied a simple set of principles called 'lean thinking' to survive the recession of 1991 and grow steadily in sales and profits through 1996. Even though the recession of 1997 never happened, companies were starving for information on how to make themselves leaner and more efficient. Now we are dealing with the recession of 2001 and the financial meltdown of 2002. So what happened to the exemplar firms profiled in Lean Thinking? In the new fully revised edition of this bestselling book those pioneering lean thinkers are brought up to date. Authors James Womack and Daniel Jones offer new guidelines for lean thinking firms and bring their groundbreaking practices to a brand new generation of companies that are looking to

stay one step ahead of the competition.

Tools and Tactics for Operations Managers (Collection) - Randal Wilson 2013-03-02
A brand new collection of state-of-the-art operations management tools and tactics… 3 authoritative books, now in a convenient e-format, at a great price! 3 authoritative eBooks bring together today's most valuable new operations management techniques and solutions! Apply today's most innovative operations management techniques to improve performance and value in any organization -- even the most complex or constrained! In High Performance Operations, Hillel Glazer shows how to optimize business performance and profitability while maintaining strong governance and compliance. Glazer demonstrates how to integrate lean and systems thinking, and systematically incorporating compliance into planning for overall performance, value, and profitability, rather than viewing it as an end in itself. Learn how to clarify competing interests and implement pre-conditions for success; use systems thinking to promote operational excellence; eliminate single points of failure; establish proof-of-performance; scale your successes, and get more of "what went right"! The Encyclopedia of Operations Management is the perfect single-volume "field manual" for every OM or supply chain professional. Nearly 1,500 well-organized, up-to-date definitions cover every facet of supply chain design, planning, management, and optimization. For the first time, this remarkable reference brings together up-to-the-minute information about topics ranging from accounting and customer service to transportation and warehousing. Next, in The Operations Manager's Toolbox , Randal Wilson helps you use proven project management (PM) tools and techniques to supercharge efficiency, free up resources, eliminate

unnecessary meetings, and get more done faster. Wilson shows how to apply PM to complete crucial "smaller" tasks that can deliver rapid and sizable improvements. You'll learn how to plan, implement, and measure the success of high-impact changes, and organize key tasks so they actually get done. Discover specific techniques for eliminating waste in engineering, manufacturing, distribution, and inventory. Next, learn how to use PM to manage teams, schedules, budgets, and resources more effectively, and systematically predict and mitigate operational risks. Whatever your role in operations management, this unique eBook collection will help you perform far more effectively – in your organization, and in your career! From world-renowned operations management experts Hillel Glazer, Arthur V. Hill, and Randal Wilson

Lean Six Sigma for Small and Medium Sized Enterprises - Jiju Antony

2017-12-19
It is no secret that Lean Six Sigma (LSS) is not as popular with small and medium-sized enterprises (SMEs) as it is with larger ones. However, many SMEs are suppliers to larger entities who are pushing for superior quality and world-class process efficiencies from suppliers. Lean Six Sigma for Small and Medium Sized Enterprises: A Practical Guide provides a roadmap for the successful implementation and deployment of LSS in SMEs. It includes five real-world case studies that demonstrate how LSS tools have been successfully integrated into LSS methodology. Simplifying the terminology and methodology of LSS, this book makes the implementation process accessible. Supplies a general introduction to continuous improvement initiatives in SMEs Identifies the key phases in the introduction and development of LSS initiatives within an SME Details the most powerful LSS tools and techniques that can be used in an SME

environment Provides tips on how to make the project selection process more successful This book covers the fundamental challenges and common pitfalls that can be avoided with successful introduction and deployment of LSS in the context of SMEs. Systematically guiding you through the application of the Six Sigma methodology for problem solving, the book devotes separate chapters to the most appropriate tools and techniques that can be useful in each stage of the methodology. Keeping the required math and statistics to a minimum, this practical guide will help you to deploy LSS as your prime methodology for achieving and sustaining world-class efficiency and effectiveness of critical business processes.

Operations and Supply Chain Management - David A. Collier 2020-01-31 Gain a clear understanding of the fundamental concepts and applications behind today's operations and supply chain management with the reader-friendly approach in Collier/Evans' popular OPERATIONS AND SUPPLY CHAIN MANAGEMENT, 2E. The authors present detailed, solved problems throughout this edition to illustrate key formulas and computations as you learn to complete both manual and digital calculations using Excel spreadsheet templates and other Excel models for optimization and simulation. New content examines process analysis and resource utilization, analytics in OM, capacity measurement, applications of linear optimization and other critical operations management (OM) and supply chain management (SCM) topics. In addition, new and proven review questions, experiential activities, problems and exercises as well as feature boxes teach you how to work with the latest OM and SCM concepts and tools. Important Notice: Media content referenced within the product description or the product text may not be available in the ebook version.

The Power of Process -

Matthew J. Zayko 2021-10-28 Lean Process Creation teaches the specific frames—the 6CON model—to look through to properly design any new process while optimizing the value-creating resources. The framing is applicable to create any process that involves people, technology, or equipment—whether the application is in manufacturing, healthcare, services, retail, or other industries. If you have a process, this approach will help. The result is 30% to 50% improvement in first-time quality, customer lead time, capital efficiency, labor productivity, and floorspace that could add up to millions of dollars saved per year. More important, it will increase both employee and customer satisfaction. The book details a case study from a manufacturing standpoint, starting with a tangible example to reinforce the 6CON model. This is the first book written from this viewpoint—connecting a realistic transformation with the detailed technical challenges, as well as the engagement of the stakeholders, each with their own bias. Key points and must-do actions are sprinkled throughout the case study to reinforce learning from the specific to the general. In this study, an empowered working team is charged with developing a new production line for a critical new product. As the story unfolds, they create an improved process that saves $5.6 million (10x payback on upfront resource investment) over the short life cycle of the product, as well as other measurable benefits in quality, ergonomics, and delivery. To an even greater benefit, they establish a new way of working that can be applied to all future process creation activities. Some organizations have tried their version of Lean process design following a formula or cookie-cutter approach. But true Lean process design goes well beyond forcing concepts and slogans into every situation. It is purposeful, scientific, and

adaptable because every situation starts with a unique current state. In addition, Lean process design must include both the technical and social aspects, as they are essential to sustaining and improving any system. Observing the recurring problem of reworking processes that were newly launched brought the authors to the conclusion that a practical book focused on introducing the critical frames of Lean process creation was needed. This book enables readers to consider the details within each frame that must be addressed to create a Lean process. No slogans, no absolutes. Real thinking is required. This type of thinking is best learned from an example, so the authors provide this case study to demonstrate the thinking that should be applied to any process. High volume or low, simple or complex mix, manufacturing or service/transactional—the framing and thinking works. Along with the thinking, readers are enabled to derive their own future states. This is demonstrated in the story that surrounds the case study.